

Montel: Nordic Energy Day

Data centers to drive power demand growth? Will supply follow?

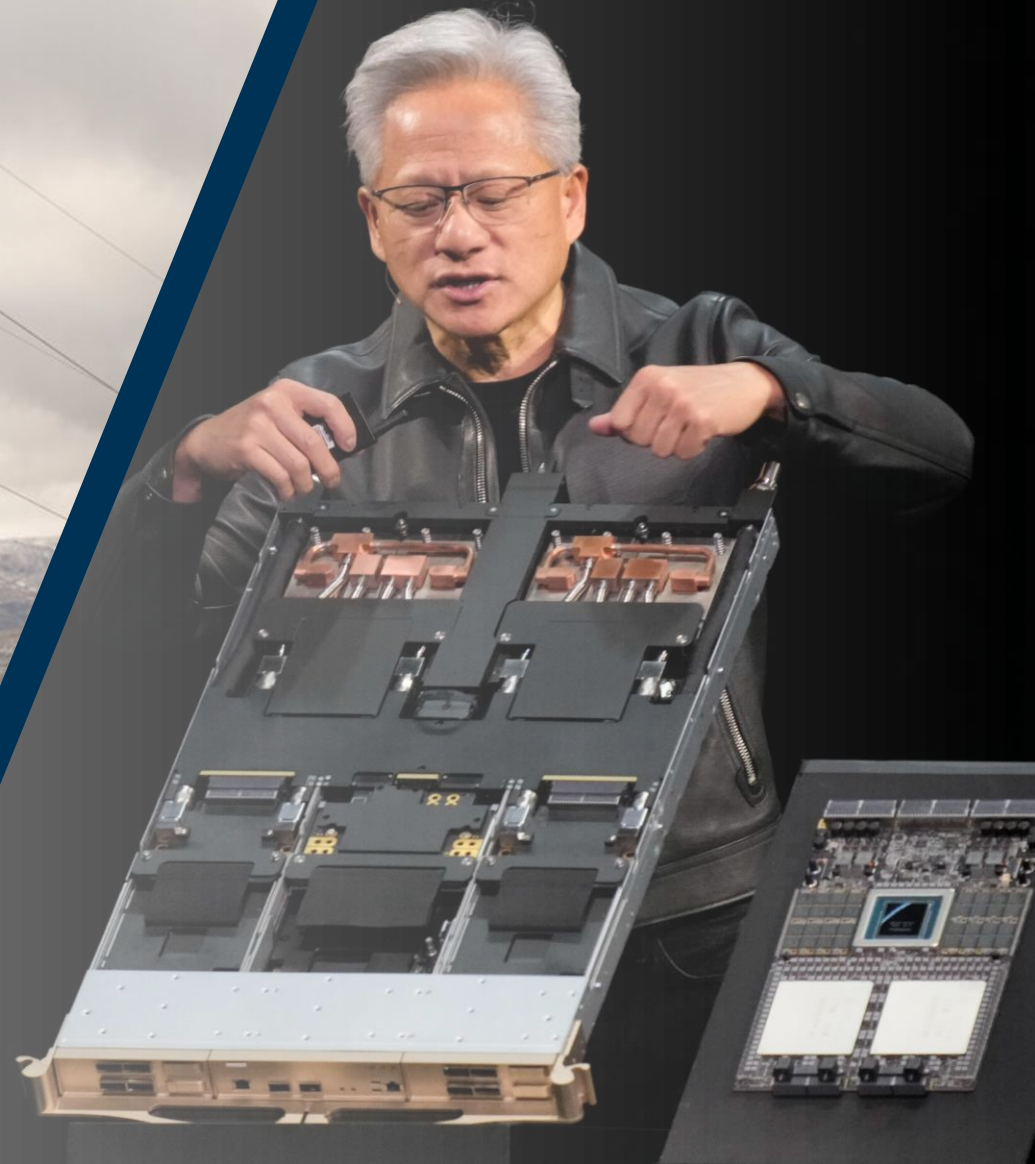
20. August 2026

Lars Ove Skorpen

Director Power & Renewable Energy

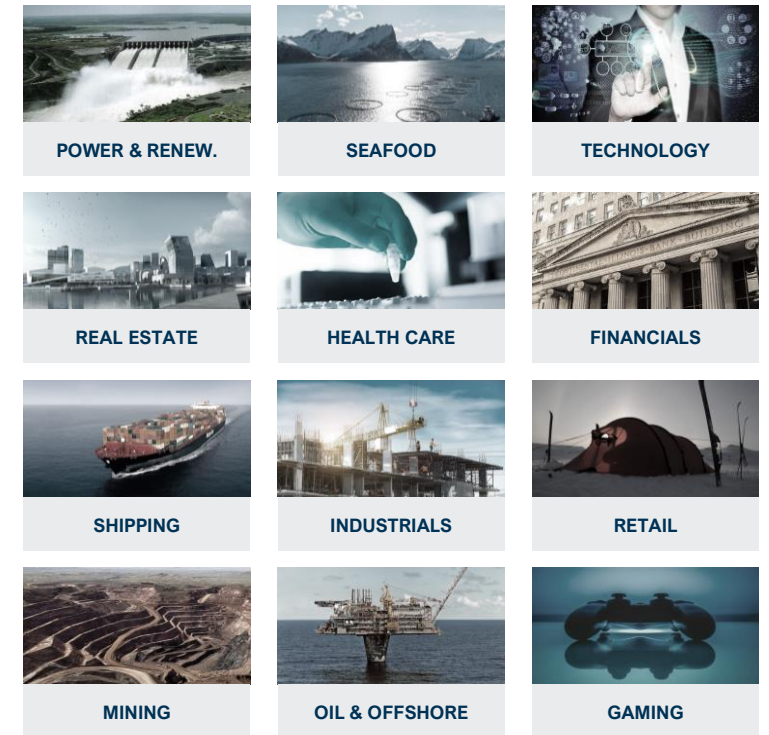
Pareto Securities

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A leading independent investment bank

Serving a specialised and global investor base that other investment banks do not cover



INVESTMENT BANKING

~140 FTEs

- ➔ Mergers and Acquisitions
- ➔ Equity Capital Markets
- ➔ Debt Capital Markets
- ➔ Project Finance

SALES BROKERAGE

~115 FTEs

- ➔ Equity Sales and Trading
- ➔ Fixed Income Sales and Trading
- ➔ FX Trading and Advisory

RESEARCH

~50 FTEs

- ➔ Equity Research
- ➔ Credit Research
- ➔ Macro and Industry Research

- Pareto Securities is an independent full-service investment bank established in **1986**, with **~500¹** employees located across offices in **10** countries
- Sales force of more than **100** professionals offering premium access to securities both in the primary and secondary markets
- **Global** placing power with majority of capital raised from investors based in the Nordics, US, UK, Continental Europe and Asia

Notes: 1) Including ~40 employees in Business Management (Project Finance) and ~115 employees providing global support and back-office services

Nvidia's GPU Tech Conference 2009



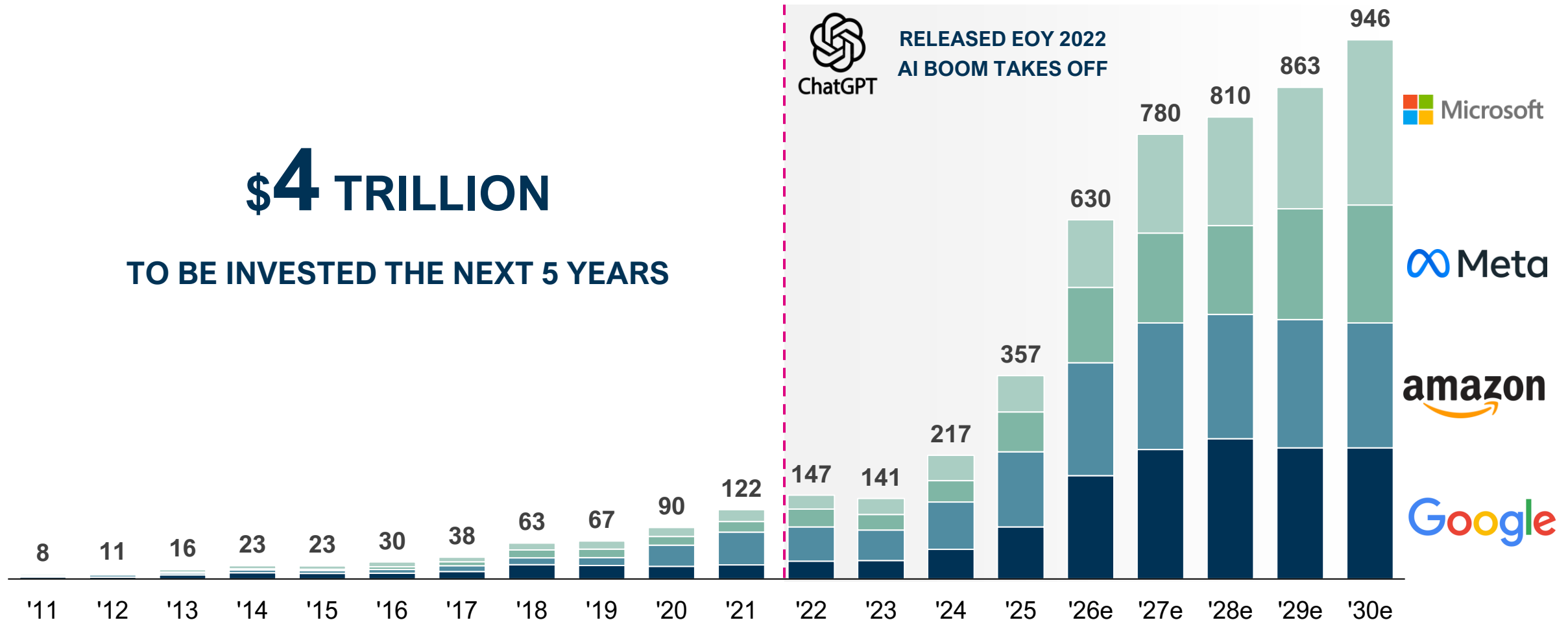
Nvidia`s GTC Conference 2026



Hyperscalers expected to reach ~USD 1tn in annual investments by 2030

Capex for Amazon, Alphabet, Meta and Microsoft | USDbn

\$4 TRILLION
TO BE INVESTED THE NEXT 5 YEARS



Historical figures actual; estimates are consensus estimates



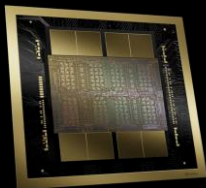
1.4 tons

600,000 parts

3 km of copper cables

72 GPUs, each with **208 billion** transistors

120 kW electric power



Rubin Ultra -moving towards 600 kW and beyond per rack



Oberon Rack
Liquid Cooled

Vera Rubin NVL144

Second Half 2026

3.6 EF FP4 Inference
1.2 EF FP8 Training
3.3X GB300 NVL72

13 TB/s HBM4
75 TB Fast Memory
1.6X

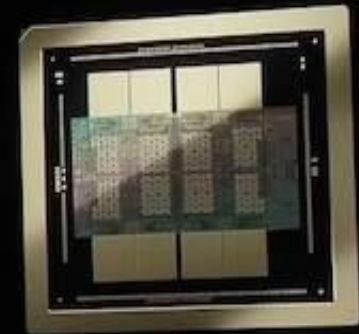
260 TB/s NVLink6
2X

28.8 TB/s CX9
2X



88 Custom Arm Cores
176 Threads
1.8 TB/s NVLink-C2C

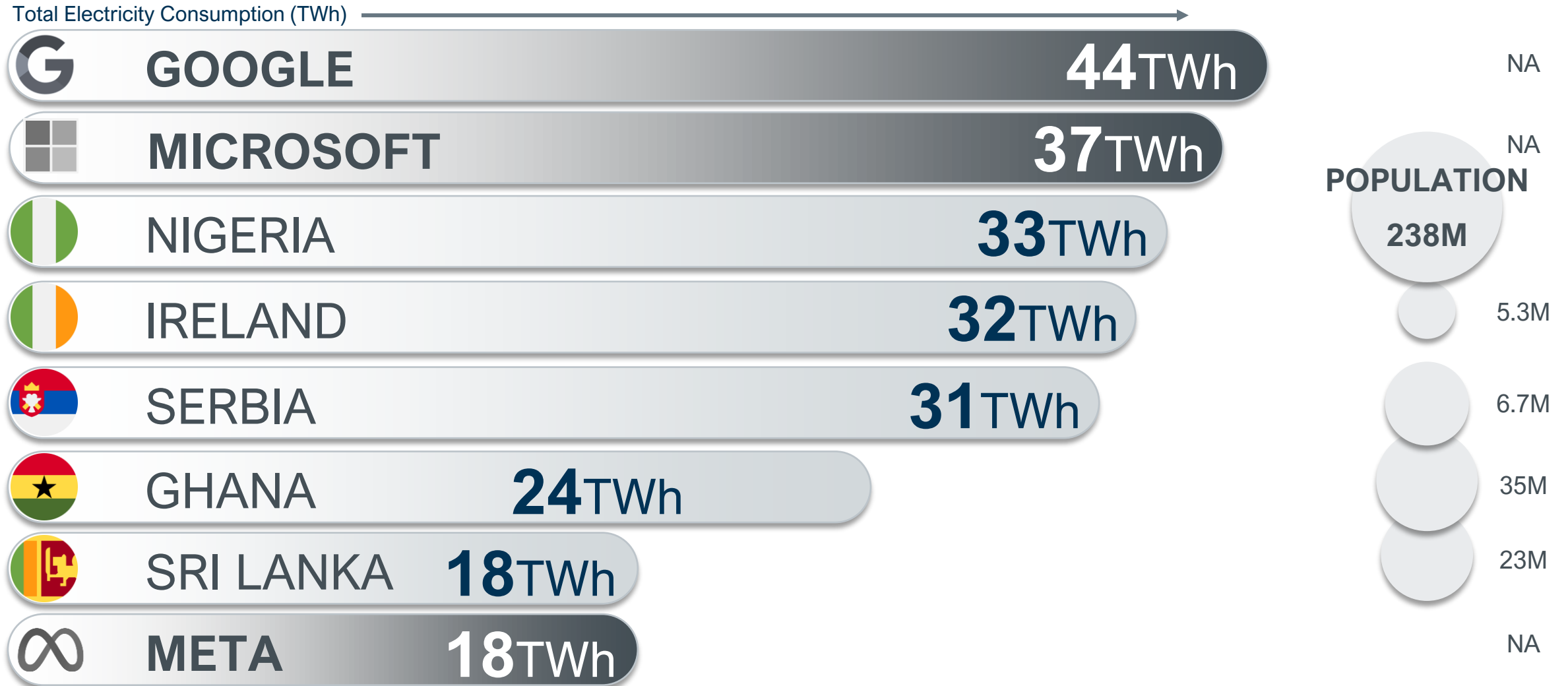
Rubin



2 Reticle-Sized GPUs
50PF FP4 | 288GB HBM4

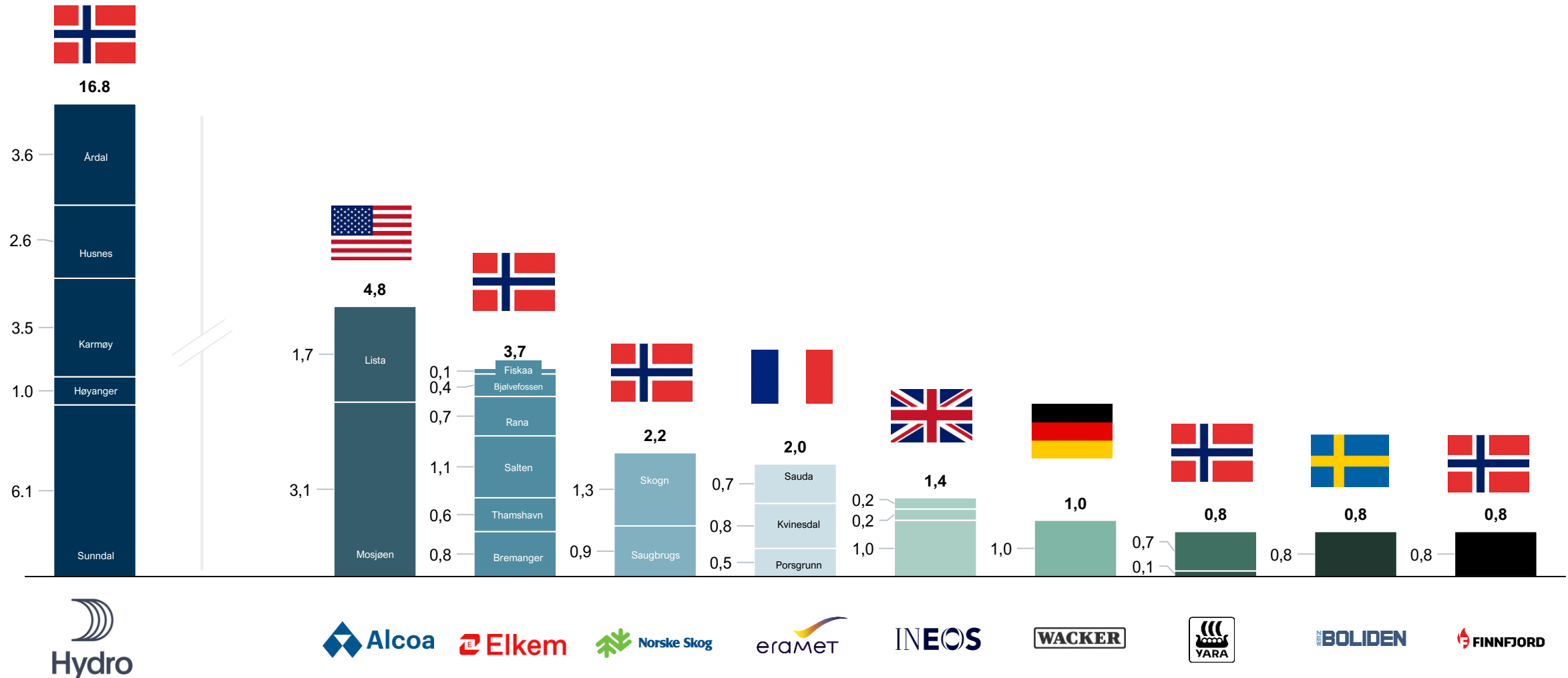
Big tech now consume more power than entire countries

Mostly driven by data centers



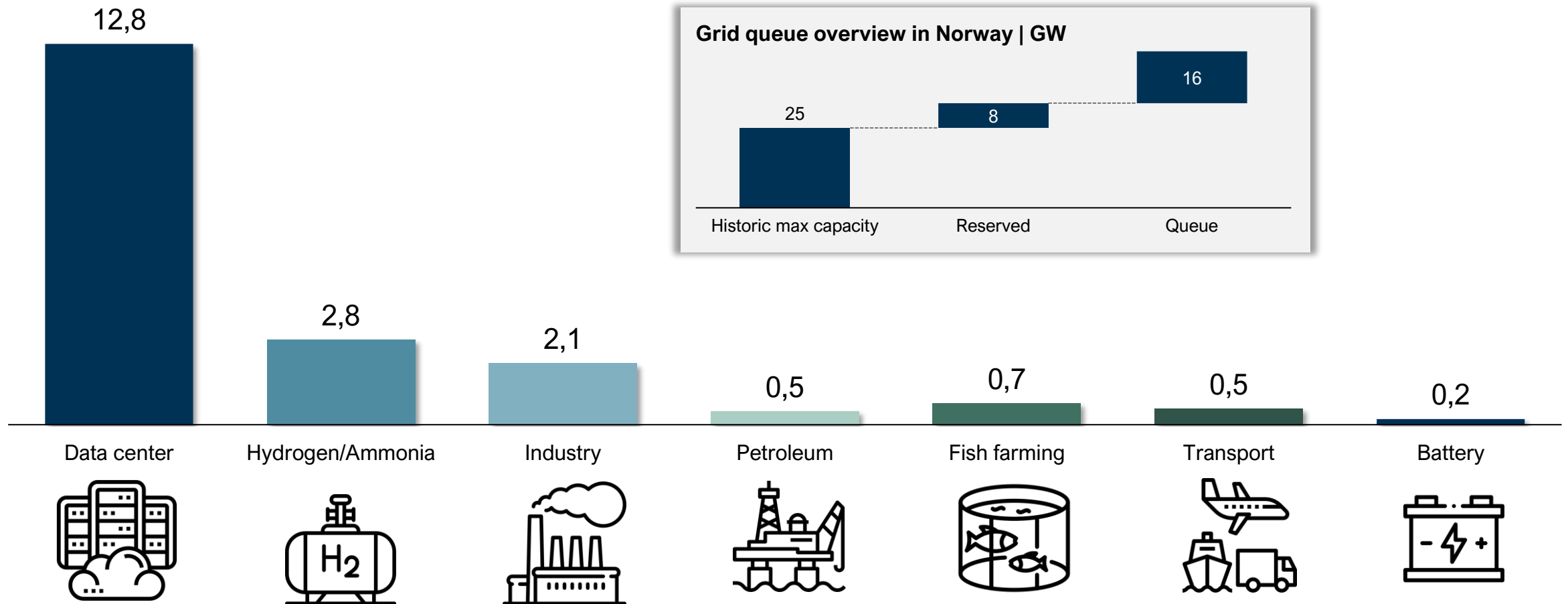
The power-hungry players in Norway are power price sensitive...

The selected companies account for more than 80% of power intensive industry's consumption (Aluminium, Silicon, Ferro Silicon, Paper, Manganese, Ammonia etc.)



The grid queue is dominated by data centers

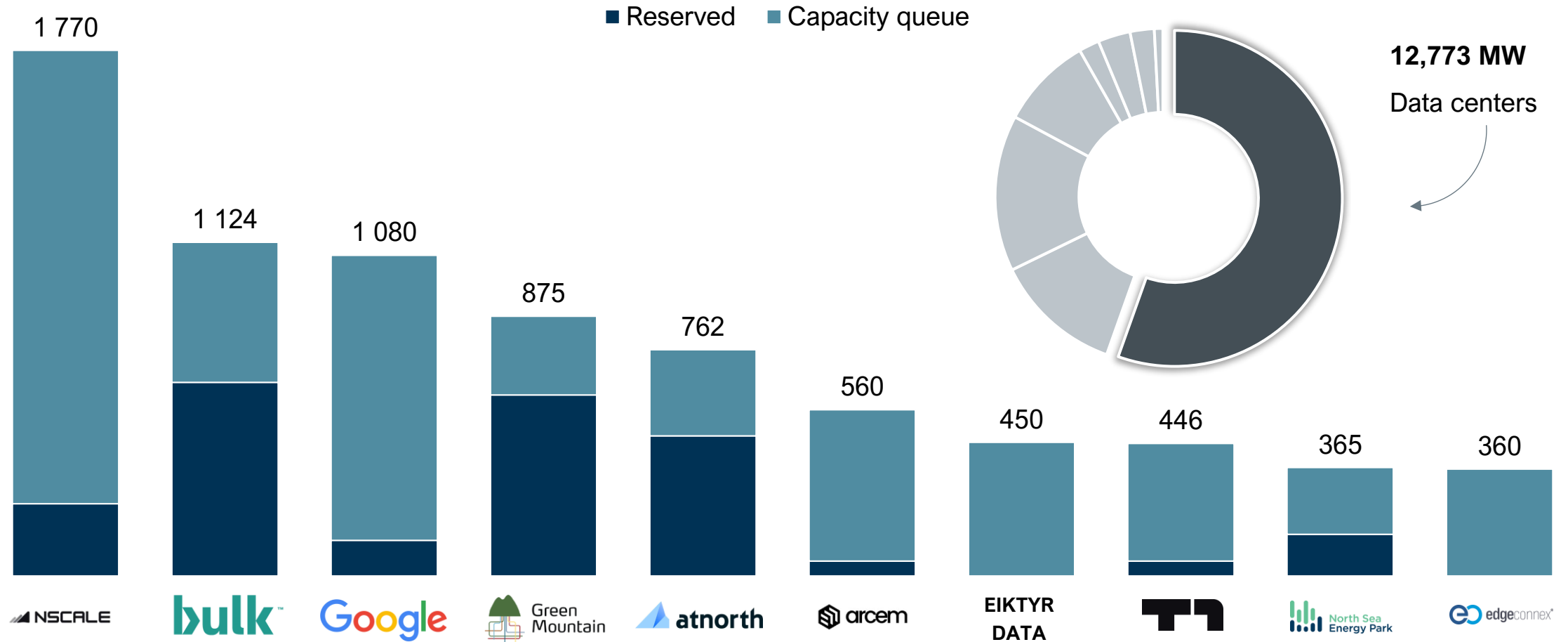
Grid queue | GW capacity



Over 60% of the grid queue is data centers

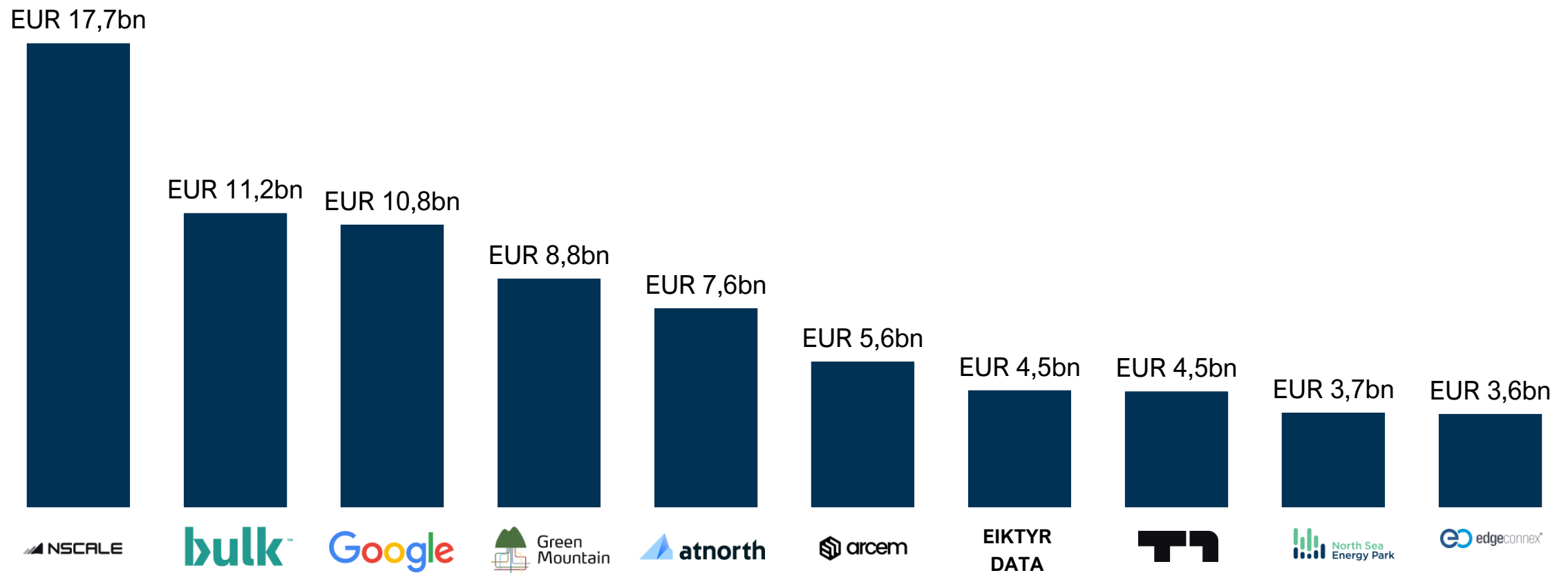
Where Bulk, Green Mountain and atnorth have most capacity reserved

Top 10 end data center customers by requested capacity | MW



A total of EUR 78bn in CAPEX is needed to realise the DC queue

Top 10 end data center customers by requested capacity | EURbn (assumed EUR 10m per MW)



Selected data centers players in Norway

 Publicly listed

LARGE SITES IN OPERATION



MID SIZE SITES IN OPERATION



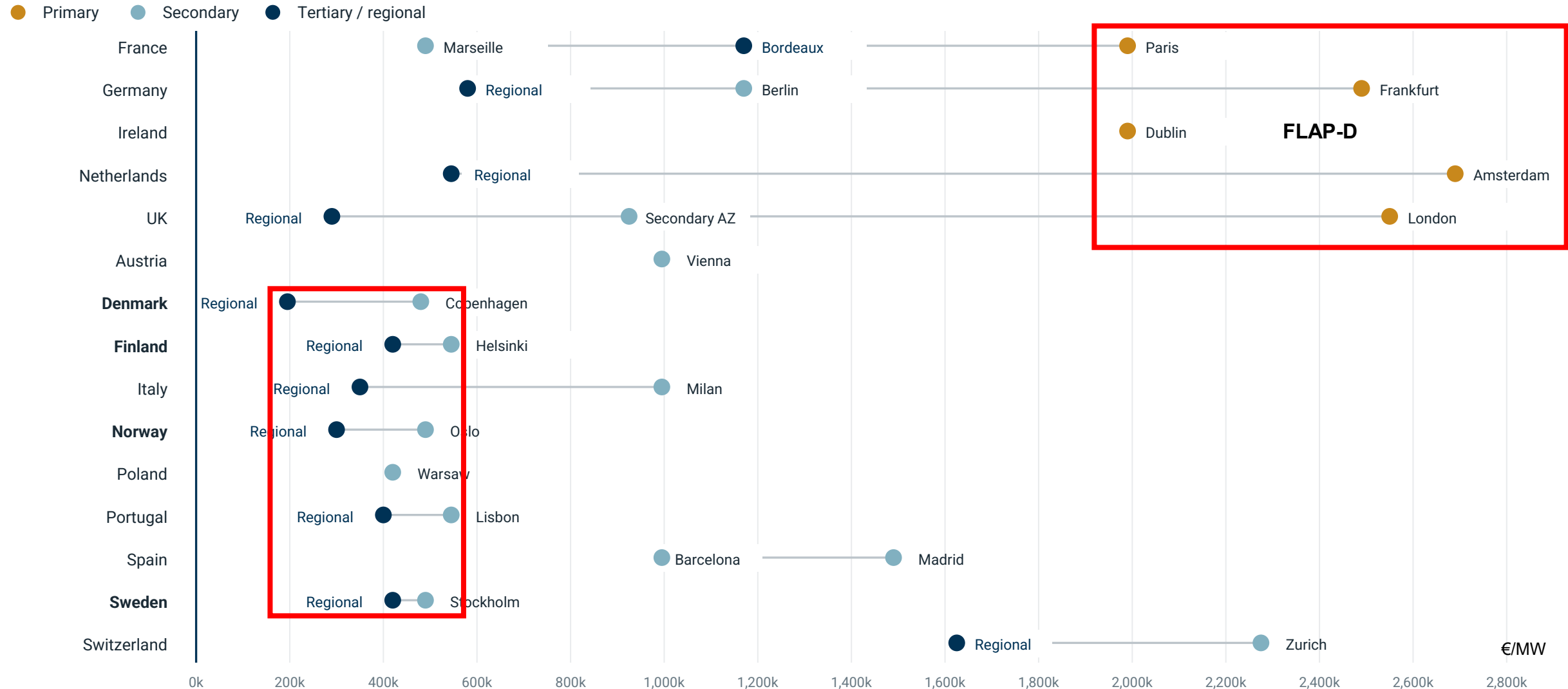
LARGE SITES UNDER CONSTRUCTION



EARLY STAGE SITES AND DEVELOPMENT PROJECTS



Powered land is typically priced in the €/MW 200k to 500k range in the Nordics



Google's site at Gromstul, Skien could potentially scale beyond 6 TWh



**240 MW SECURED, EQUIVALENT TO ~2 TWH CONSUMPTION
IN QUEUE FOR UP TO 840MW IN SKIEN ~6.5 TWh**

Green Mountain and TikTok have already invested NOK 40bn combined at Hamar

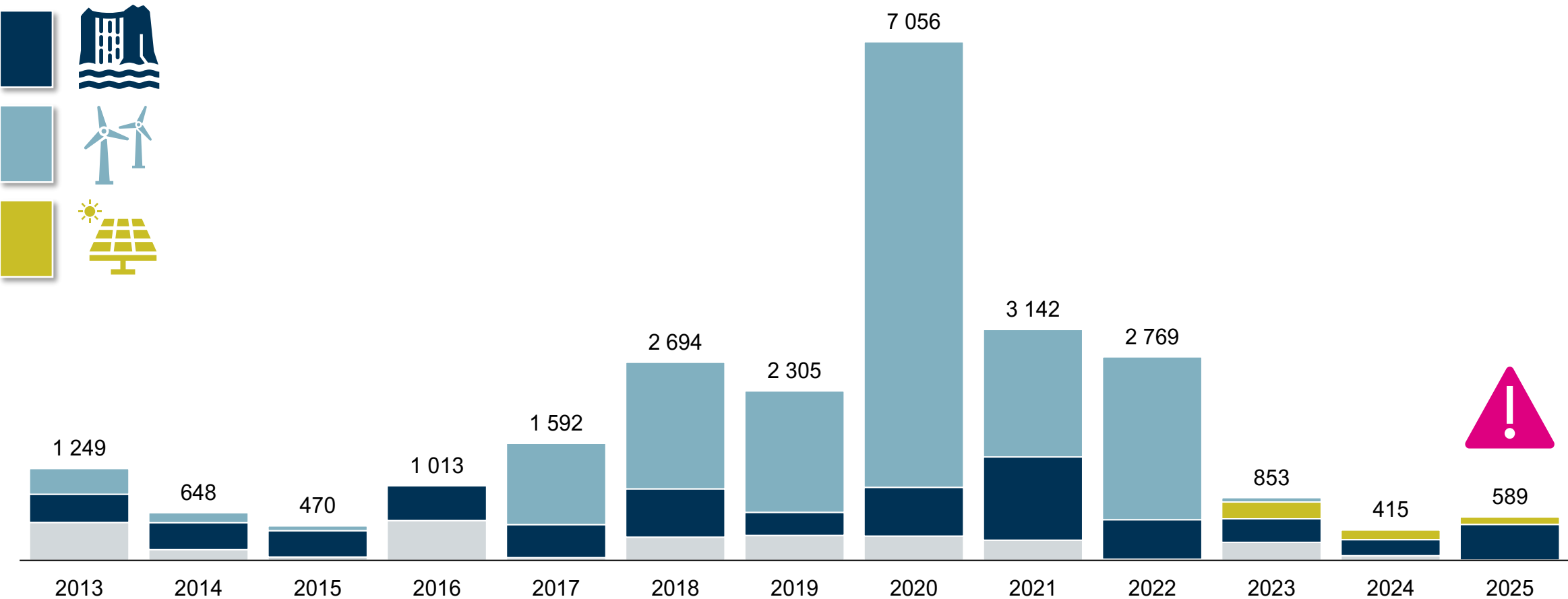


Nscale to build 230 MW Datacenter in Narvik



New Power Build-Out Has Fallen Off a Cliff

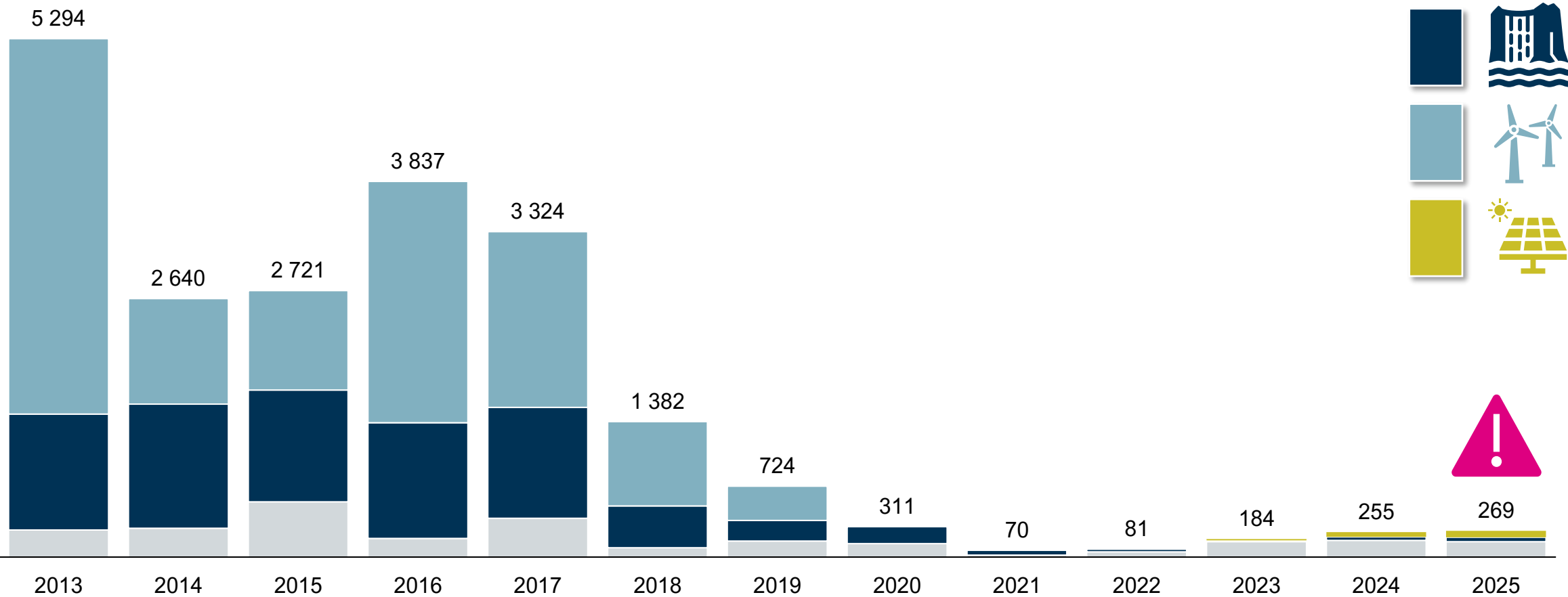
New power in operation | GWh, 2013-2025



Source: NVE

Permits Have Quietly Stopped

Permits new power | GWh, 2013-2025



Source: NVE

The government takes (small) steps to accelerate the build-out of power and grid

#1

Sets target to cut time to build power grid in half

The largest transmission projects currently take up to 14 years to plan, permit and build – average lead times to be halved compared with pre-2021

#2

Two-year deadline for licensing decisions

NVE gets a two-year processing deadline from complete application – for both grid projects and new power generation

#3

State Administrator's (Statsforvalteren) right of objection removed

The right of objection for the State Administrator and other state authorities is removed in grid and hydropower cases (the Sami Parliament's right is retained)

#4

Faster and simpler onshore wind processes

Municipalities receive wind power revenues from start of construction (the state prepays the production tax), the zoning plan requirement is removed, and the municipal right to veto is enshrined in law

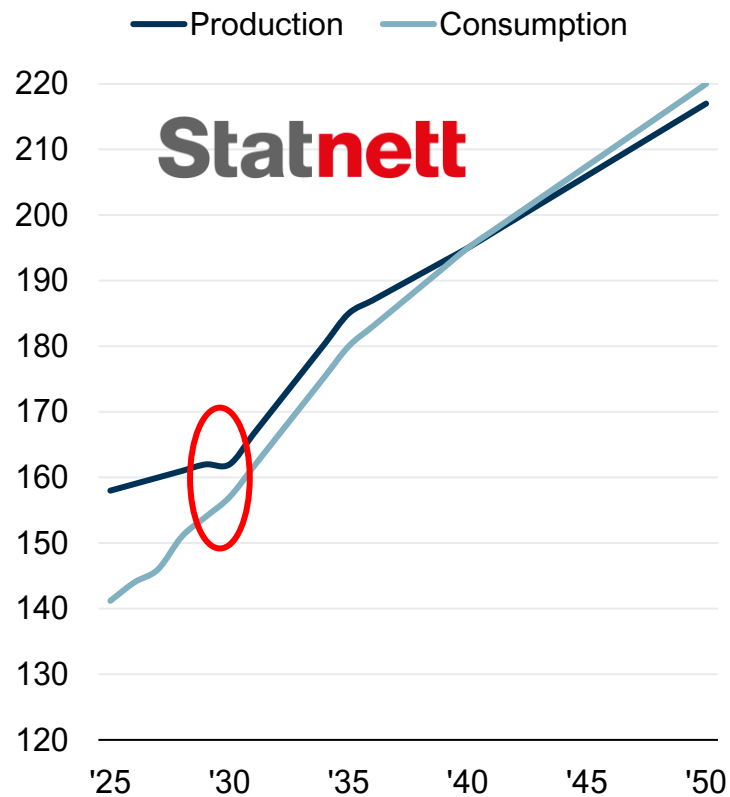


The Power Balance Gets Tighter — They Just Disagree on When and how much

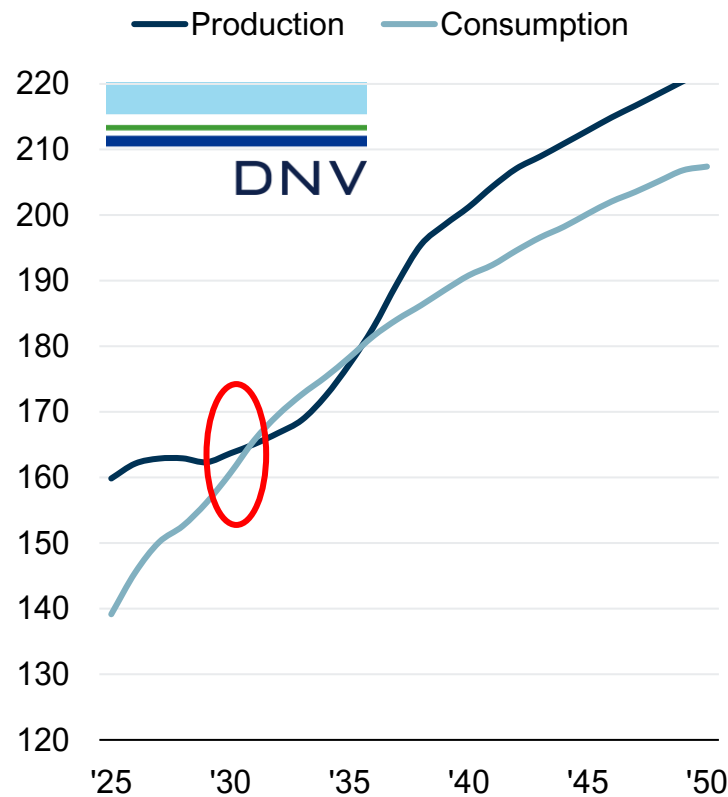
Negative or zero power balance around 2030

Power balance predictions Norway | TWh

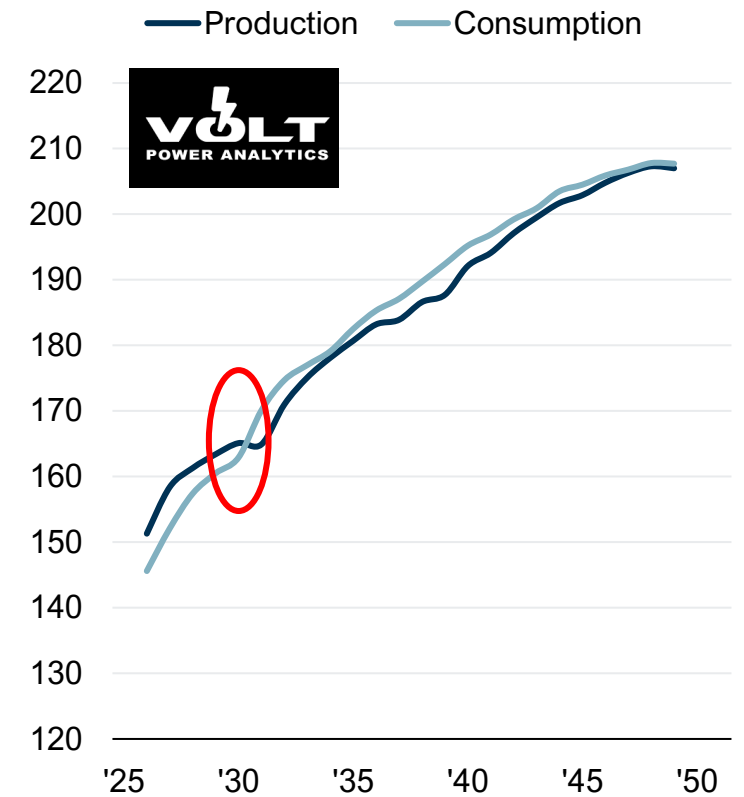
STATNETT



DNV



Volt Power Analytics



Once-in-a-Generation Opportunity?



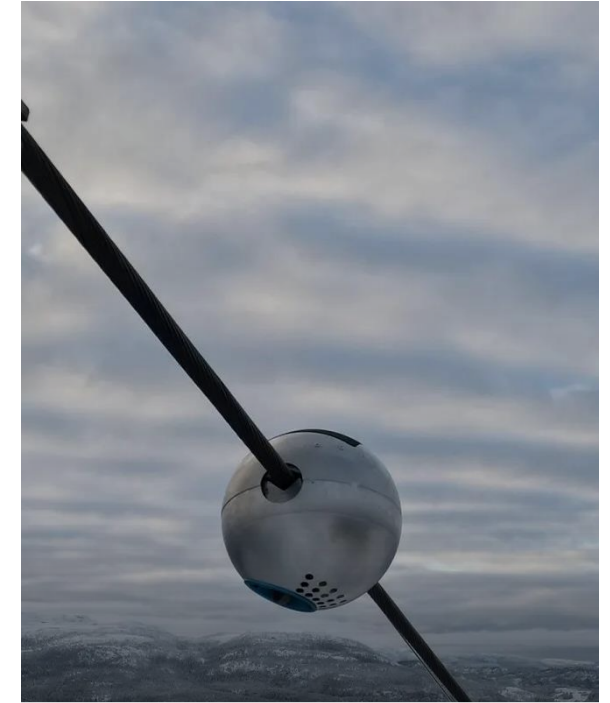
A once-in-a-generation industrial wave, but not every project deserves capacity



Grid, generation, permitting and customers must advance in parallel



Capital goes to the country that delivers capacity first



Time-to-power is the competitive advantage
