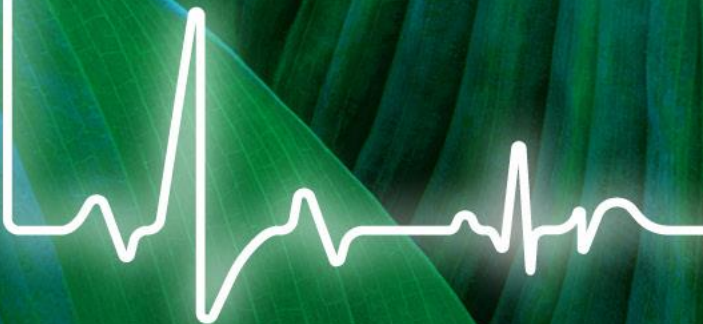




Batteries in Germany: Gold Rush or Fort Knox?

Montel German Energy Day
Düsseldorf, 3 April 2025

Thekla von Bülow, Head of Portfolio Strategies



The beating heart of energy.

*Uniper reconciles the energy industry's triangle:
security of supply, affordability and sustainability*

Uniper – A key partner for the Energy Transition



Customer centric



Green and flexible power



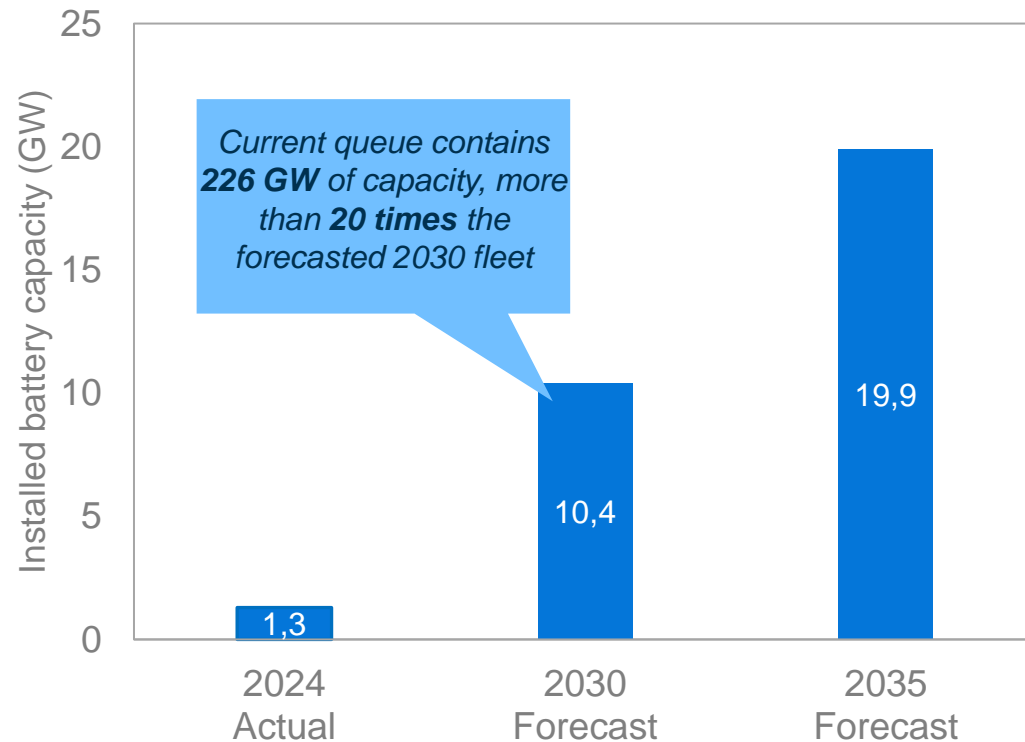
Greener Gases



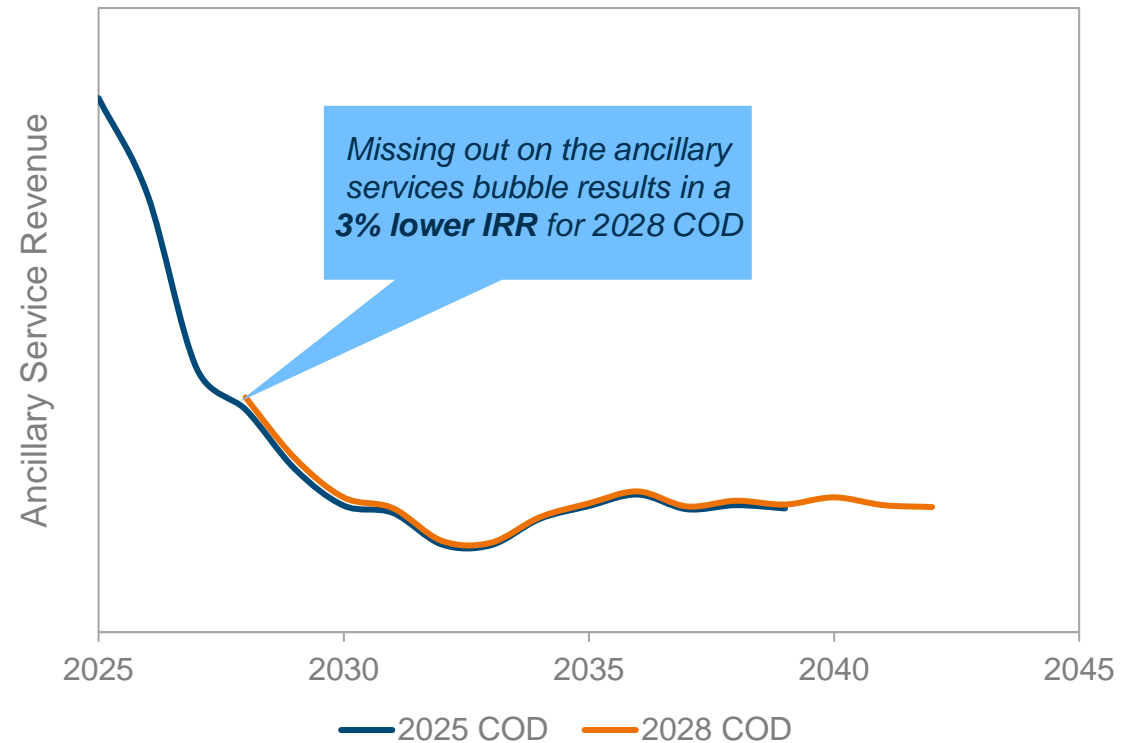
Full Value Chain Player in Battery Energy Storage

In the rush to market, players with early access to the grid have an advantage to operate in years prior to market cannibalization

Forecasted battery capacity¹ and grid needs are a fraction of the current connection queue



















Ancillary Service price destruction dramatically impacts battery business cases²



While standalone batteries currently dominate large project announcements, incentives for co-location continue to grow

| | Status Quo | Trend | Utilities | RES Developers | Independent battery providers |
|-------------------------|------------|-----------|-----------|----------------|-------------------------------|
| Configurations | | | | | |
| Standalone | Common | Common | Common | Uncommon | Common |
| RES co-location | Few cases | Common | Common | Common | Common |
| Industry co-location | Few cases | Few cases | Few cases | Uncommon | Few cases |
| Battery duration | | | | | |
| 1-2 h duration | Common | Few cases | Common | Common | Common |
| 4-6 h duration | Few cases | Common | Few cases | Uncommon | Few cases |
| 6 h - LDES | Few cases | Few cases | Few cases | Uncommon | Uncommon |
| Business models | | | | | |
| Own & trade | Common | Common | Common | Common | Common |
| Own & toll | Uncommon | Few cases | Few cases | Uncommon | Common |
| Hybrid PPAs | Uncommon | Few cases | Few cases | Uncommon | Uncommon |

Growth of the market continues despite significant regulatory uncertainties affecting all aspects of the German battery market

| | Impact on BESS business case |
|--|---|
| Regulation | |
| Market design 2.0 |   |
| Local grid incentives for BESS & prioritization of grid connection requests |   |
| Negative price curtailment (Solar peak rule) |   |
| New revenue streams (grid booster, black start, reactive power, inertia service, locational balancing) |   |
| Market and Revenues | |
| Cannibalization risk through increased market penetration |   |
| Volatile market outlooks (changes in paradigms) |   |
| Costs | |
| BKZ & grid fee alleviations |   |
| Maturity for debt financing |   |



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